



COMMUNITY SERVICES POLICY COMMITTEE
Friday, June 23, 2023
10:00 a.m.- 2:00 p.m

Sheraton Fairplex Hotel and Conference Center
601 West McKinley Avenue, Pomona

General Briefing and Special Listening Session
on Affordable Housing Production for All Policy Committee Members

10:00 a.m.

Upon adjournment, individual policy committee meetings will begin

AGENDA

- I. Welcome and Introductions**
- II. Public Comment**
- III. Outdoors for All Strategy Presentation** *Informational*
Speaker: Katherine Toy, Deputy Secretary for Access, California Natural Resources Agency
 - Please review the [Outdoors for All draft strategy](#) prior to the meeting.
- IV. Governor's Office Homelessness Update** *Informational*
Speaker: Hafsa Kaka, Senior Advisor on Homelessness, Office of Governor Gavin Newsom
- V. Homelessness Advocacy Priority Update (Attachment A)** *Informational*
Speaker: Caroline Cirrincione, League of California Cities
- VI. Cal Cities Homelessness Guiding Principles Discussion (Attachment B)** *Informational*
Speaker: Caroline Cirrincione, League of California Cities
- VII. Legislative Update** *Informational*
Speaker: Caroline Cirrincione, League of California Cities
Community Services position bills can be found [here](#). Cal Cities hot and priority bills can be found [here](#).
- VIII. Adjourn**

Next Virtual Meeting: Staff will notify committee members by August 4 if the policy committee will meet in September. If you have any questions, please contact Meg Desmond, Cal Cities Associate Manager, Legislative Administration.

Brown Act Reminder: The League of California Cities' Board of Directors has a policy of complying with the spirit of open meeting laws. Generally, off-agenda items may be taken up only if:

- 1) Two-thirds of the policy committee members find a need for immediate action exists and the need to take action came to the attention of the policy committee after the agenda was prepared (Note: If fewer than two-thirds of policy committee members are present, taking up an off-agenda item requires a unanimous vote); or*
- 2) A majority of the policy committee finds an emergency (for example: work stoppage or disaster) exists.*

A majority of a city council may not, consistent with the Brown Act, discuss specific substantive issues among themselves at League meetings. Any such discussion is subject to the Brown Act and must occur in a meeting that complies with its requirements.

Special Listening Session on Affordable Housing Production

As part of Cal Cities on-going efforts to showcase the work cities are doing on housing and to further our efforts to proactively drive a housing agenda that responds to the statewide crisis and respects local decision-making, we want to hear from you.

For too long the focus on finding solutions to the housing crisis has been driven in Sacramento by the Legislature. It's time to take the conversation out of the Capitol and that's why Cal Cities is hosting a series of listening sessions with cities statewide, and stakeholder meetings — both regionally and at the state level — on broad solutions that protect local control and boost affordable housing production.

As part of this effort, Cal Cities is hosting its first listening session at the June policy committee meetings in Pomona, CA, to hear directly from city officials regarding what they need to help spur much needed affordable housing construction in their communities.

Below are several discussion questions for you to consider in preparation for the listening session:

- What are the barriers you have identified that are hampering affordable housing construction in your community?
- Does your city have the needed tools and resources to help spur housing construction? If not, what is lacking? If so, what are they?
- What kind of assistance is the California Department of Housing and Community Development providing to your city (technical assistance, grant programs, implementation regulations, guidelines, etc.)?
- Please provide specific examples of actions your city has taken to help spur housing construction and identify recently approved housing projects. You may also email examples to jrhine@calcities.org



May 25, 2023

Assemblymember Phillip Ting
Chair, Assembly Budget Committee
1021 O Street, Suite 8230
Sacramento, California, 95814

Senator Nancy Skinner
Chair, Senate Budget Committee
1021 O Street, Suite 8630
Sacramento, California, 95814

RE: Finding a Permanent Home in the State Budget for Homelessness Programs and Affordable Housing

Dear Chairs Ting and Skinner,

In the spirit of a strong state and local government partnership that benefits all Californians, we the undersigned Members respectfully ask for your consideration for **a permanent funding stream of \$3 billion annually for cities to help Californians find homes** and prevent more Californians from having to live on the streets, under bridges, or in their cars.

A recent statewide survey by the League of California Cities underscores why this funding is so essential to helping cities serve those experiencing homelessness in their communities. According to the [survey results](#), 84% of cities have implemented various programs aimed at address homelessness. Nearly 90% of cities have fiscal concerns over providing existing homelessness services long term. Alarminglly, **1 in 4 cities reported having to divert funding from unrelated city programs to support homelessness programs and services**. Despite the concerted efforts of local governments, the number of individuals entering homelessness continues to surpass the capacity of these initiatives to effectively support individuals transitioning out of homelessness.

One-time funding inhibits cities' long-term planning efforts and stifles more ambitious statewide goals. An ongoing investment of \$3 billion from the state would have transformative effects, generating crucial housing production and providing vital support to thousands of Californians currently experiencing homelessness. Most significantly, such funding would play a pivotal role in preventing thousands more individuals from losing their homes in the first place. By replacing the outdated patchwork funding approach with a dedicated commitment to ongoing state funding, cities across California can establish an accountable oversight system for implementing effective homelessness programs.

With the slowing economy, stubbornly high inflation, and the threat of another potential recession, **we know that more of our residents could lose their homes and join the growing ranks of the unhoused. Together, we affirm that all Californians deserve a place to live.**

STATE CAPITOL
P.O. BOX 942849
SACRAMENTO, CA 94249-0067
(916) 319-2067
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The collaboration of all levels of government is of utmost importance to advancing the shared state and local goals of addressing homelessness, ultimately leading to the creation of robust and prosperous communities that benefit all Californians. I look forward to working with you and the League of California Cities to realize a strengthened partnership that will significantly improve the quality of life for all residents of California

Sincerely,

Sharon Quirk-Silva

SHARON QUIRK-SILVA
Assemblywoman, 67th District

Stephanie Nguyen

STEPHANIE NGUYEN
Assemblymember, 10th District

Rick Chavez Zbur

RICK CHAVEZ ZBUR
Assemblymember, 51st District

Heath Flora

HEATH FLORA
Assemblymember, 9th District

Tasha Boerner

TASHA BOERNER
Assemblymember, 77th District

John Laird

JOHN LAIRD
Senator, 17th District

Buffy Wicks

BUFFY WICKS
Assemblymember, 14th District

Bill Dodd

BILL DODD
Senator, 3rd District

Corey A. Jackson

COREY A. JACKSON
Assemblymember, 60th District

Juan Alanis

JUAN ALANIS
Assemblymember, 22nd District

Lori D. Wilson

LORI D. WILSON
Assemblywoman, 11th District

Catherine Blakespear

CATHERINE BLAKESPEAR
Senator, 38th District

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MIKE A. GIPSON
Assemblymember, 65th District

LAURIE DAVIES
Assemblywoman, 74th District

PILAR SCHIAVO
Assemblywoman, 40th District

DAWN ADDIS
Assemblymember, 30th District

LENA A. GONZELEZ
Senator, 33rd District

SUSAN RUBIO
Senator, 22nd District

JANET NGUYEN
Senator, 36th District

SCOTT WILK
Senator, 21st District

MARC BERMAN
Assemblymember, 23rd District

THOMAS J. UMBERG
SENATOR, 34th District

ROSILIC OCHOA BOGH
Senator, 23rd District

BLANCA PACHECO
Assemblywoman, 64th District

TRI TA
Assemblymember, 70th District

BOB ARCHULETA
Senator, 30th District

BLANCA E. RUBIO
Assemblywoman, 48th District

STEVEN BRADFORD
Senator, 35th District



The Honorable Gavin Newsom
 Governor of California
 1021 O St., Ste. 9000
 Sacramento, CA 95814

Senate President Pro Tempore Toni Atkins
 1021 O Street, Ste. 8518
 Sacramento, CA 95814

Senate Budget Chair Nancy Skinner
 1021 O Street, Ste. 8630
 Sacramento, CA 95814

Assembly Speaker Anthony Rendon
 1021 O Street, Ste. 8330
 Sacramento, CA 95814

Assembly Budget Chair Phil Ting
 1021 O Street, Ste. 8230
 Sacramento, CA 95814

May 11, 2023

RE: Ongoing Funding to Address Homelessness in the 2023-2024 Budget

Dear Governor Newsom, Senate President pro Tempore Atkins, Assembly Speaker Rendon,
Senate Budget Chair Skinner, Assembly Budget Chair Ting:

Thank you for your commitment to addressing California's most pressing humanitarian crisis: homelessness. The unprecedented state investments in addressing our affordable housing and homelessness crisis under your leadership have helped tens of thousands of Californians exit homelessness into permanent housing, access shelter and supportive services, and connect to care. As a result of this investment, California has significantly expanded the capacity of local homelessness response systems, including increasing access to interim and permanent housing, outreach, and targeted homelessness prevention.

The undersigned local government leaders, nonprofit service providers, business associations, advocates, and people directly impacted by homelessness humbly request you build on your commitment by prioritizing in the 2023-24 budget **ongoing funding for solutions to homelessness through the Homeless Housing, Assistance, and Prevention (HHAP) Program, while including comprehensive accountability measures for both the local grantees and the state.**

Solving homelessness will require more than ongoing funding. It will require addressing our housing crisis through continued significant investments in building and preserving more affordable and supportive housing development and increasing housing stability including expanding tenant protections. However, ongoing funding for homelessness would be transformative. A commitment of ongoing funding would establish a baseline that local homeless response systems could rely on to build capacity, support the frontline workforce of people providing services, and dedicate funding to a more comprehensive response. It will allow local recipients to fund long-term housing interventions that are difficult to provide with one-time funding and sustain the success of critical programs like Homekey. Ongoing funding would reduce administrative burdens on state and local systems, allowing more resources to go toward achieving reductions in homelessness.

We share the Administration and Legislature's goals of greater accountability around homelessness. We welcome continued conversation on how to align metrics and set ambitious goals, define local and state roles in addressing homelessness, and ensure we are all achieving the collective outcome of sharply reducing the number of people experiencing homelessness. Ongoing funding provides a critical accountability tool that allows the state to leverage future funding to improve underperforming programs and reward high performing ones.

We share a vision of a state in which all Californians have an affordable place to live and can access the services and care they need. Creating ongoing funding to solve homelessness is a critical foundation to realizing that future.

Thank you for your continued leadership and collaboration.

Sincerely,

Zella Knight

Zella Knight
Bring CA Home Coalition and
Residents United Network Los Angeles

Mayor Todd Gloria
Big City Mayors Coalition
City of San Diego

Justin Garrett
CA State Association of Counties

Carolyn Coleman
League of California Cities

Sharon Rapport
Corporation for Supportive Housing

Chione Flegal
Housing California

Amy Lemley
John Burton Advocates for Youth

Ann Oliva
National Alliance to End Homelessness

Nella McOsker
Central City Association

Francisco Dueñas
Housing NOW!

Tomiquia Moss
All Home

David Low
Destination Home

Tamera Kohler
Regional Task Force on Homelessness San Diego

Jennifer Hark Dietz
PATH



Stephanie Klasky-Gamer
LA Family Housing



William F. Pickel
Brilliant Corners



Amy Turk
Downtown Women's Center



Hope Kamer
Compass Family Services San Francisco



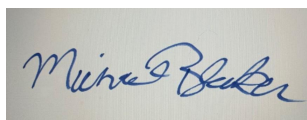
John Maceri
The People Concern



Jonathan Russel
Bay Area Community Services



Michelle Murphy
Orange County United Way



Michael Blecker
Swords to Plowshares



Beth Stokes
Episcopal Family Services



Wendy Wang
Sycamores

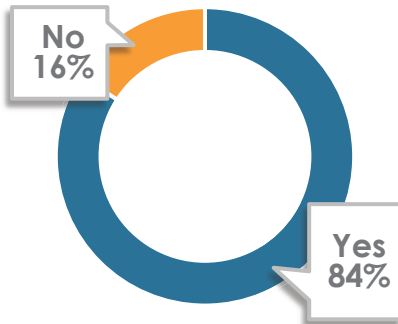
Responding to Homelessness

Real progress requires ongoing resources

California cities are working in overdrive to prevent and reduce homelessness and boost affordable housing in their communities. Many cities are doing their part, but the demand for housing and services are outpacing their efforts, straining capacity, and draining resources. The crisis is so urgent that more than one in four cities have reduced or cut funding from other city programs to provide additional homelessness programs and services.

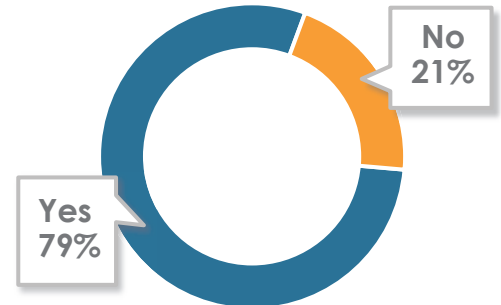
With the threat of an economic recession looming, the number of unhoused residents will only increase, as will the number of Californians who can't access affordable housing. Now more than ever, cities need ongoing, permanent funding to continue to provide emergency and temporary shelters, build permanent supportive housing, provide rent relief, and hire staff to connect people with wraparound services.

Has your city implemented programs to address homelessness?



Limited supportive housing options and **lack of ongoing funding** are the top two barriers to preventing and reducing homelessness.

Has your city spent general fund money to address homelessness since FY 2018-19?



Does your city have fiscal concerns over providing existing homelessness services long term?



Cal Cities urges the state to invest **\$3 billion in ongoing, permanent funding to prevent and reduce homelessness** and boost affordable housing.

Cities would increase capacity, resources, and services with ongoing funding to reduce homelessness, such as:

- ▶ Additional supportive services
- ▶ Homeless outreach teams
- ▶ Additional affordable housing options
- ▶ Increasing shelter space
- ▶ Rent subsidy programs
- ▶ Additional voluntary behavioral programs and services
- ▶ Bolstering city workforce

For more information email ccirincione@calcities.org.

*Data and Assumptions: The League of California Cities conducted a statewide survey in March 2023 to better understand how cities are responding to the homelessness crisis. In total, 189 cities responded to the survey, and represent a diverse group of cities by geography, population, and setting. Collectively, these 189 cities represent 38.2 percent of the state's population (14.97 million residents).

Policy Packages to Address Homelessness

June 2023

Note: Released on Monday, June 12, the Senate and Assembly 2023-24 budget proposals include \$1 billion in 2023-24 and \$1 billion in 2024-25 to fund Round 5 and Round 6 of the Homelessness, Housing, and Prevention Program. Associated language with policy changes to the program are pending, therefore this document does not include a column to reflect the Legislature's policy package to address homelessness.

Links -->

		Cal Cities	At Home Plan (CSAC)	AB 799 (L. Rivas)	Governor's TBL	Big City Mayors
Funding	Funding Duration	Cal Cities supports an ongoing appropriation of \$3 billion annually for HHAP.	Beginning in 2023-24, makes a continuous appropriation to implement HHAP. The annual funding level is not specified.	Beginning in 2023-24, makes a continuous appropriation for HHAP. The annual funding level is not specified, and is subject to appropriation by the Legislature. The bill does reference "up to and including the first billion dollars."	Does not seek to make HHAP funding ongoing. Appropriates one-time funding of \$1 billion in 2023-24 for Round 5 of HHAP.	\$2 billion annual funding for HHAP and \$1.5 billion in additional funding for Homekey and require HHAP funding to be distributed by January 1, annually.
	Minimum Allocations	Cal Cities supports increased state investments to ensure all local government agencies are able to sustain homelessness programs and services long term.	Sets minimum annual allocation for each county at \$500,000. <i>(although not clear, the intent may be that this funding is not exclusively for counties, but would also be available for the jurisdictions within each county)</i>	The council shall award no less than \$500,000 to a single county or a continuum of care. There is no minimum allocation for cities.	Does not set a minimum allocation for HHAP.	Does not set a minimum allocation for HHAP, however, does recommend stabilization of allocations so funding doesn't sharply shift from year-to-year (more information below).

Policy Packages to Address Homelessness

June 2023

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		Cal Cities	At Home Plan (CSAC)	AB 799 (L. Rivas)	Governor's TBL	Big City Mayors
Funding	Fund Distribution - Methodology	Cal Cities supports maintaining the funding formula and exploring ways to stabilize allocations so that funding does not sharply increase or decrease due to swings in PIT counts, and supports exploring ways to increase access to funding as subrecipients for medium and small cities.	State to allocate funding for each "regional plan" via a formula based on HUD's point-in-time homelessness data. Jurisdictions within each "regional plan" to determine locally how the funding is allocated within each regional plan.	Maintains funding formula for distribution of HHAP funds.	Maintains funding formula distribution for HHAP funds.	Seeks to maintain funding formula and explore ways to stabilize allocations so that funding does not sharply increase or decrease due to swings in PIT counts.
	Fund Distribution - Control Entity	Cal Cities supports funding distribution and administration by Cal-ICH.	Regions will designate an entity within the county or regional plan as a "fiscal agent" responsible for distributing funds received from the state via the formula.	Funding is to be distributed by Cal-ICH based on the formula to regional entities. If a regional fails to meet 50% of the performance metrics in their plan Cal ICH may establish a lead entity in the region to administer and oversee funding under several programs, including HHAP, with priority for the continuum of care to be the	Funding is to be distributed by Cal-ICH based on the formula.	Funding is to be distributed by Cal-ICH based on the formula.
Planning and Program Implementation	Planning Process Requirements	Cal Cities supports local determination of roles and responsibilities for regional collaboration.	As part of the regional planning process, counties and cities have to agree to specific responsibilities detailed in the At Home Plan.	As part of the regional planning process, the CoC, counties, and big cities must agree to a MOU regarding specific roles and responsibilities each entity will undertake. These roles will be determined locally.	Requires applicants to demonstrate how the jurisdiction has coordinated with other jurisdictions.	Makes no direct comment or recommendation regarding planning process requirements - assumption is that this plan maintains the status quo.

Policy Packages to Address Homelessness

June 2023

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		Cal Cities	At Home Plan (CSAC)	AB 799 (L. Rivas)	Governor's TBL	Big City Mayors
Planning and Program Implementation	Eligible Fund Uses	Cal Cities supports maintaining existing eligible expenditures and flexibilities in how HHAP funding may be used.	Largely maintains existing eligible expenditures and flexibilities in how HHAP funding may be used.	Changes eligible uses of HHAP funds to focus more on permanent housing interventions rather than interim housing interventions. Entities rewarded funding must create at least three permanent housing interventions for every interim housing intervention.	Changes how HHAP funding is prioritized. Focuses on sustaining Homekey investments, CARE Court implementation, and permanent housing.	Seeks to keep HHAP funding flexible. Wants funding to continue to be prioritized for encampment resolution, emergency shelters, and safe parking. Does not want to prioritize CARE Court implementation as that is a county responsibility.
	Regional Collaboration	Cal Cities supports regional approaches to addressing homelessness that encourage collaboration across jurisdictions so local governments can maximize their reach, power, and positive impact in the communities they collectively serve.	Requires regional action plans every three years. Through regional planning, the big cities and counties must invite smaller cities as stakeholders.	Requires regional action plans every five years. Through regional planning, the big cities and counties must invite smaller cities as stakeholders.	Requires overlapping geographic regions to submit HHAP applications jointly. If they do not, they have to submit an addendum explaining why. Less clear about how this collaboration will happen.	Makes no direct comment or recommendation regarding regional collaboration requirements - assumption is that this plan maintains the status quo.

Policy Packages to Address Homelessness

June 2023

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		Cal Cities	At Home Plan (CSAC)	AB 799 (L. Rivas)	Governor's TBL	Big City Mayors
Accountability	Goals and Measuring Success	Cal Cities believes that without ongoing funding, more onerous accountability measures at the expense of action will not result in long term, lasting progress.	Applicants must reach specified goals to continue to receive HHAP funding. If they do not reach these goals, they may be subject to a corrective action plan.	Applicants must reach certain goals to continue to receive HHAP funding, and funding for several other homelessness programs. If they do not reach these goals, they may be subject to a corrective action plan.	Applicants must reach certain goals to continue to receive HHAP funding. If the applicant does not meet the goals must work with Cal ICH on why.	<p>Recommends goal setting to focus on 1) reducing unsheltered homelessness 2) exiting more people into permanent housing.</p> <p>Recommends tracking and reporting data on fund uses that increase bed and unit capacity.</p>
Accountability	Accountability For Long Term Reductions in Homelessness	Cal Cities support efforts to streamline state homelessness funding programs and increasing data sharing between all levels of government to evaluate the effectiveness of strategies and improve outcomes.	Requires the creation of a centralized and streamlined funding application for various state homelessness programs, including the alignment timeline and scoring criteria.	<p>Requires CA-ICH to develop a financing plan to solve homelessness by the year 2035, which includes funding necessary to create enough housing to meet the unmet housing needs of people experiencing homeless or expected to experience homelessness.</p> <p>Creates regional homeless action plans that combines reporting and requirements for various state homelessness programs.</p>	Includes intent language to enhance accountability and condition of receiving state homelessness funding, on having submitted a compliant housing element.	<p>Seeks to have counties and CoCs invest HHAP funds into large cities where need is the greatest rather to the rest of the region.</p> <p>Also, see goal setting comments (above) re: increased capacity.</p>

Policy Packages to Address Homelessness

June 2023

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	Cal Cities	At Home Plan (CSAC)	AB 799 (L. Rivas)	Governor's TBL	Big City Mayors
Relationship between funding and requirements	Cal Cities believes that accountability requirements should be contingent upon an annual appropriation from the state.	Requirements for local government to comply with these code sections is explicitly subject to appropriation, i.e., the requirements are void if funding is not provided.	Contingent upon appropriation.	Contingent upon appropriation. □	Makes no direct comment or recommendation regarding whether requirements should be subject to appropriation - assumption is that this plan maintains the status quo.



May 31, 2023

The Honorable Buffy Wicks
Chair, Assembly Committee on Housing and Community Development
1021 O Street, Room 4240
Sacramento, CA 95814

RE: AB 1657 (Wicks) The Affordable Housing Bond Act of 2024.
Notice of Support *(As of 04/17/23)*

Dear Assembly Member Wicks,

The League of California Cities (Cal Cities) is pleased to support your AB 1657, which would place a \$10 billion bond measure on the March 2024 ballot to spur the production of affordable and supportive housing.

Housing affordability and homelessness are among the most critical issues facing Californians today. City officials intimately understand these crises firsthand. Local leaders are working to find creative solutions so homes of all income levels can be built. That is why Cal Cities has called on the Legislature and the Governor to include a \$3 billion annual investment in the 2023-24 state budget to help cities prevent and reduce homelessness and spur housing development.

AB 1657 aligns with Cal Cities 2023-24 state budget request, as this measure seeks to provide targeted and significant funding to support community-based solutions that get our residents off the streets and keep them in their homes. A recent [statewide survey](#) by Cal Cities underscores the need for funding. The results show that cities believe limited supportive housing options and lack of ongoing funding are the top two barriers to preventing and reducing homelessness.

The investments proposed in AB 1657 would come at a critical time as the last round of funding for the state's flagship multi-family affordable housing program, the Multifamily Housing Program, was oversubscribed ten to one. Affordable housing projects are ready to go if funding is available.

Even though the 2023-24 May Revision proposes \$712.5 million in cuts and delays of much needed housing funding, Cal Cities stands strongly behind its position that now is the time to invest in affordable housing. With the slowing economy, stubbornly high inflation, and the heightened threat of an economic recession, we know that our residents, now more than ever, are at risk of housing instability, losing their homes altogether, and becoming subject to homelessness.

Cal Cities 2023 [advocacy priorities](#) focus on expanding investments to prevent and reduce homelessness and increase the supply and affordability of housing. AB 1657



further these priorities by investing in affordable and supportive housing programs critical to addressing the homelessness crisis. For these reasons, Cal Cities **supports AB 1657**. If you have any questions, do not hesitate to contact us at ccirincione@calcities.org and jrhine@calcities.org.

Sincerely,

A handwritten signature in blue ink that reads "Caroline Cirrincione".

Caroline Cirrincione
Legislative Affairs, Lobbyist

A handwritten signature in blue ink that reads "Jason Rhine".

Jason Rhine
Assistant Director, Legislative Affairs



Responding to Homelessness

How California cities are making real progress

The recent, sharp rise in the number of Californians experiencing homelessness is now reaching crisis proportions. Most of these individuals experiencing homelessness are concentrated in cities.

In the last few years, cities have accelerated their efforts to find innovative solutions to prevent and reduce homelessness. Local leaders are forming public-private partnerships, collaborating closely with residents and community groups, and cobbling together a patchwork of funding to deliver emergency shelters, permanent supportive housing, and a wide array of other wraparound services. However, in many cities — even with new investments and accelerated efforts — the number of people falling into homelessness is outpacing the number of people cities are able support. Cities need a permanent home in the state budget to be able to address this crisis.

The cities below are a small sampling of those throughout the state that are making progress in supporting and reducing the number of unhoused individuals in their communities. Their work provides insights into what works to prevent and end homelessness.

Bakersfield

Since 2020, [Bakersfield](#) has invested millions of city, county, and state dollars to support individuals experiencing homelessness, provide housing, increase staffing, and expand wraparound services. This influx of funding has seeded projects such as a new 150-bed navigation center and 70 more beds at existing shelters. An additional 118 navigation center beds, the creation of a countywide Homeless Action Plan, the expansion of street outreach teams, and more direct behavioral health supportive services at the city's four homeless shelters are all underway.

Corona and Norco

In 2020, [Corona](#) adopted its Homeless Strategic Plan, with the mission of forming public-private partnerships with dozens of local nonprofits and faith-based organizations to deliver a broad spectrum of services to people experiencing homelessness. The plan soon led to a joint program with the smaller, neighboring city of [Norco](#). A statewide nonprofit provides outreach services, case management, support services, and a path to permanent housing in both cities. The program's impact was immediate: Homelessness in Corona has decreased by 33% since 2020. In Norco, 26% of the program participants have moved into permanent housing. This unique joint program, funded by state, federal, and local dollars, has served as a model for other cities in California.

Eureka

[Eureka](#) has significantly reduced the number of unhoused residents through Uplift Eureka, a pioneering program that combines an array of social services. Through streamlined services and expanded partnerships with dozens of community-based organizations and government agencies, Eureka's capacity to give people the support they need has vastly increased. Uplift Eureka focuses on four areas: housing assistance, resume and interview skill development, job training, and outreach. Since its inception in 2019, the program has raised more than \$3 million in grants, including a cornerstone \$1 million federal Emergency Solutions Grant, and reduced the number of people experiencing homelessness by roughly 25%.

[Hayward](#)

The number of people experiencing homelessness in [Hayward](#) fell by 22% from 2019 to 2022, due in large part to the city's first Housing Navigation Center and motel conversion project. The center, staffed and managed by a local nonprofit, provides a host of services, including outreach, short-term housing, intensive case management, and housing placement services for people living in encampments. The center is funded through several revenue streams, including the voter-approved state Safe Neighborhood and School Fund, the American Rescue Plan Act, and the city's General Fund/Community Development Block Grants.

[Paramount](#)

For cities with few resources, connecting people with existing systems of care is key to reducing homelessness. [Paramount's](#) strategy revolves around coordinating services with public agencies and community nonprofits. The city has also passed several affordable housing incentives. These efforts have been remarkably successful; the number of unhoused residents has plummeted by 56% since 2019. One such partnership with a local nonprofit and the Paramount Unified School District has directly aided 27 Paramount families and permanently housed 10.

[Redlands](#)

In March 2022 [Redlands](#) received \$30 million in state Homekey funding to convert a former motel into housing for chronically homeless people. Six months later, the first of 100-plus residents began moving into the studio apartments. The Governor and federal homelessness experts have lauded this unprecedented speed of construction, which Redlands credits to strong public-private partnerships. The city worked closely with a company to remodel the motel and manage the property, and a local nonprofit provides supportive services.

[San Diego](#)

[San Diego](#) has successfully secured a variety of funding sources to prevent and reduce homelessness on multiple fronts. In the last two years, the city received \$27.5 million in state Homeless Housing, Assistance and Prevention grant funding, as well as an additional \$11.8 million in Homekey funding. San Diego County also granted \$5 million to three cities, including San Diego, to collaboratively bring more shelter options online and connect more people to services. The results have been striking. In six months, San Diego increased its shelter beds capacity and street outreach by 28%. In 2022 alone, the city also connected more than 1,470 people experiencing homelessness to permanent or longer-term housing.

[The cities of San Mateo County](#)

A city cannot solve homelessness by itself. It requires the political will of several government entities, as well as the support of the entire community. In [San Mateo County](#), 20 cities, the county government, and community leaders banded together to educate and raise the awareness of residents about the urgent need for permanent supportive housing. The result? Since 2021, 733 formerly homeless households have moved into permanent housing. To date, more than 300 new units of interim and permanent housing have gone up, and a navigation center is slated to open in 2023, with 240 beds for interim housing — a 91% increase from 2019.

**Community Services Policy Committee
Guiding Principles for Cal Cities' Homelessness Agenda**

Community First: We believe the safety and well-being of all city residents is a priority.

- Housing and programs for homeless and other vulnerable populations are necessary to ensure the quality of life and economic vitality of all Californians.
- Cities support efforts to reduce housing instability for households most at risk of experiencing homelessness by increasing the availability of and access to employment, education, and supportive services.
- Cities support additional funding to expand access to behavioral health services.

Accountability: We promote responsible stewardship of public resources.

- Ongoing funding is key to actualizing local planning efforts and sustaining appropriate levels of care to meet the needs of individuals experiencing homelessness.
- Cities strive for transparency and accountability to the communities they serve and will continue to earn the trust placed in them by residents to address homelessness in their communities.
- State funding programs should be designed to reflect responsibilities imposed by state and federal law.
- Cities support incorporating homelessness programs into the continuum of social safety net services in collaboration with all levels of government and nonprofit partners.

Valuing Diversity: We recognize that "one size does not fit all."

- Cities support a balanced approach to addressing homelessness that acknowledges the diversity inherent in California's cities and the unique needs of each community.
- Metrics such as point-in-time counts do not account for the constant inflow and outflow of unhoused residents. Better data and metrics are needed to make targeted investments and improvements to the system.
- State-funded programs should be designed in a manner that allows cities to have a flexible, comprehensive suite of options to meet the unique needs and the appropriate level of care for each individual.

Collaboration and Partnership: We are stronger together.

- Cities support regional approaches to addressing homelessness that encourage collaboration across jurisdictions so local governments can maximize their reach, power, and positive impact in the communities they collectively serve.
- Cities support the creation of a statewide program that provides technical assistance to local governments as they apply for and implement state homelessness funding grant programs.
- Cities support efforts to streamline state homelessness funding programs.
- Cities support efforts to increase data sharing between all levels of government to evaluate the effectiveness of strategies and improve outcomes.